

2011/12 Revenue Budget : Savings & Growth Options

For Consideration by Council 02 February 2011

| | 2010/11 £'000 | 2011/12 £'000 | 2012/13 £'000 | 2013/14 £'000 |
|---|------------------|------------------|------------------|------------------|
| Original Revenue Budget Projection (Per Budget Council 03 March 2010) | 24,740.0 | 25,323.0 | 25,678.0 | 0.0 |
| BUDGET PROJECTIONS | 23,615.6 | 21,357.2 | 21,334.5 | 22,059.7 |
| Changes arising from Cabinet 18 January (subject to call-in): | | | | |
| Community Pools | | +182.7 | +189.4 | +195.6 |
| Environmental Health fees and charges | | -19.2 | -16.5 | -15.8 |
| Car parking fees and charges | | -97.4 | -99.2 | -101.0 |
| Changes Subject to Council 02 February: | | | | |
| 2010/11 Estimated Surplus to be transferred to Balances | 1,124.4 | | | |
| Additional Government funding for setting a 0% Council Tax increase | | -208.8 | -208.8 | -208.8 |
| LATEST BASE BUDGET PROJECTIONS | 24,740.0 | 21,214.5 | 21,199.4 | 21,929.7 |
| TARGET REVENUE BUDGET (for a 0% increase in Council Tax for 2011/12, then 2% thereafter) | | 21,390.0 | 20,150.0 | 20,098.0 |
| NET SURPLUS RESOURCES (-) / SAVINGS REQUIREMENT | | -175.5 | 1,049.4 | 1,831.7 |
| Budget Proposals to be considered further (see schedules on next page) : | | | | |
| Income generation | | +0.0 | +0.0 | +0.0 |
| Savings in service areas not linked to draft priorities | | -45.8 | -46.0 | -46.2 |
| Efficiencies linked to draft priorities | | -612.1 | -591.0 | -590.0 |
| Growth proposals | | +286.2 | +258.2 | +261.6 |
| Invest to Save Scheme proposals | | +0.0 | +0.0 | +0.0 |
| Net Total | | -371.7 | -378.8 | -374.6 |
| Contribution to Balances (to help support Invest to Save initiatives) | | 547.2 | 0.0 | 0.0 |
| REMAINING SAVINGS REQUIREMENT | | 0.0 | 670.6 | 1,457.1 |

Details of Budget Options on next page

APPENDIX B

Budget Proposals to be considered

| INCOME GENERATION PROPOSALS | SERVICE | NOTES | +0.0 | +0.0 | +0.0 |
|--|------------------------|---------------------------|-------------|-------------|-------------|
| Wellbeing fees and charges | Community Engagement | <i>Not yet determined</i> | ?? | ?? | ?? |
| Charging for replacement waste collection bins / boxes | Environmental Services | <i>Report required</i> | ?? | ?? | ?? |

| SAVINGS PROPOSALS FOR SERVICES NOT LINKED TO DRAFT PRIORITIES | SERVICE | NOTES | -45.8 | -46.0 | -46.2 |
|--|------------------------|------------------------------|--------------|--------------|--------------|
| Children and Young People - budget reduction | Community Engagement | <i>Operational</i> | ?? | ?? | ?? |
| Access for the Disabled - removal of non-statutory element | Regeneration & Policy | <i>Personnel (Delegated)</i> | -33.8 | -33.8 | -33.8 |
| Environmental Services Admin / Support staff - review of staffing | Environmental Services | <i>Not yet determined</i> | ?? | ?? | ?? |
| Bus shelter cleaning - take back in-house and use existing capacity | Environmental Services | <i>Operational</i> | -12.0 | -12.2 | -12.4 |
| Vehicles - review replacement programme | Environmental Services | <i>Not yet determined</i> | ?? | ?? | ?? |

| EFFICIENCY PROPOSALS LINKED TO DRAFT PRIORITIES | SERVICE | NOTES | -612.1 | -591.0 | -590.0 |
|---|------------------------|-----------------------------------|---------------|---------------|---------------|
| Wellbeing Function - restructure | Community Engagement | <i>Subject to Personnel Cttee</i> | -121.7 | -117.4 | -120.7 |
| Partnerships Function - restructure | Community Engagement | <i>Subject to Personnel Cttee</i> | -26.0 | -26.3 | -26.6 |
| Children's Trust - shared support with County Council | Community Engagement | <i>Operational</i> | -20.0 | -20.0 | -20.0 |
| Museum Partnership - withdraw from shared service | Community Engagement | <i>Not yet determined</i> | 0 | ?? | ?? |
| Community Safety - develop shared service arrangement with Wyre BC | Community Engagement | <i>Operational</i> | ?? | ?? | ?? |
| Economic Development - reduction in business support | Regeneration & Policy | <i>Personnel (Delegated)</i> | -48.0 | -48.0 | -48.0 |
| Financial Services - restructure | Financial Services | <i>Personnel 01 Feb</i> | -77.3 | -78.0 | -78.8 |
| Financial Services - Revenues & Benefits Shared Service | Financial Services | <i>Council 02 Feb</i> | -43.0 | -46.0 | -46.0 |
| Health & Housing - restructure | Health & Housing | <i>Personnel 01 Feb</i> | -97.3 | -100.4 | -102.1 |
| Homeless Prevention - saving due to additional Government grant allocation | Health & Housing | <i>Operational</i> | -25.0 | +0.0 | +0.0 |
| CCTV - review of operations | Property Services | <i>Not yet determined</i> | ?? | ?? | ?? |
| Facilities Management & Property Services - restructure | Property Services | <i>Not yet determined</i> | ?? | ?? | ?? |
| Waste Collection - reduction in staffing but would require changes in fleet | Environmental Services | <i>Operational/Delegated</i> | -81.0 | -64.5 | -55.9 |
| Waste Collection - enforcement / performance review | Environmental Services | <i>Personnel 01 Feb</i> | -52.8 | -70.0 | -71.1 |
| Waste Collection - consider bidding for other contracts | Environmental Services | <i>Not yet determined</i> | ?? | ?? | ?? |
| Building Cleaning - option of working with County Council | Environmental Services | <i>Not yet determined</i> | ?? | ?? | ?? |
| Grounds Maintenance - community payback work during summer | Environmental Services | <i>Operational</i> | -20.0 | -20.4 | -20.8 |
| Vehicle Maintenance - review shared service opportunities | Environmental Services | <i>Not yet determined</i> | ?? | ?? | ?? |
| Bulky Matters - consider options to expand / review charges | Environmental Services | <i>Not yet determined</i> | ?? | ?? | ?? |
| Environmental Enforcement - review of enforcement levels | Environmental Services | <i>Not yet determined</i> | ?? | ?? | ?? |

| GROWTH PROPOSALS | SERVICE | NOTES | +286.2 | +258.2 | +261.6 |
|--|-----------------------|--------------------------------|---------------|---------------|---------------|
| Partnership Team - removal of external grant funding | Community Engagement | <i>Cabinet 05 Oct</i> | +172.8 | +172.0 | +175.4 |
| Regeneration Team - removal of external grant funding | Regeneration & Policy | <i>Cabinet 05 Oct</i> | +84.9 | +86.2 | +86.2 |
| Temporary Planning Assistant - 12 months contract | Regeneration & Policy | <i>Subject to Approval</i> | +28.5 | +0.0 | +0.0 |
| Private Sector Housing Standards - to meet statutory requirements | Health & Housing | <i>Not yet determined</i> | ?? | ?? | ?? |
| Establishment of Lord Mayoralty - subject to submitting successful bid | Governance | <i>Council Business 14 Jan</i> | +0.0 | ?? | ?? |
| Funding contribution for PCSOs | Community Engagement | <i>Cabinet 18 Jan</i> | ?? | ?? | ?? |

| INVEST TO SAVE SCHEMES | SERVICE | NOTES | +0.0 | +0.0 | +0.0 |
|--|----------------|-----------------------|-------------|-------------|-------------|
| To be considered further at February Cabinet | | <i>Cabinet 15 Feb</i> | ?? | ?? | ?? |

NOTE : For items marked "Operational" or "Personnel (Delegated)", no separate Member approval is required.